	Ciba	Geigy	Sandoz
	Founded 1884	Founded 1758	Founded 1886
	Dyestuffs and products for technical applications	Dyestuffs and textile chemicals	Pharmaceuticals
	Pharmaceuticals	Industrial chemicals	Chemicals
	Agrichemicals	Pharmaceuticals	Nutrition
	Photochemicals	Agrichemicals	Agrichemicals
		Branded products	
Staff Sales	38 945 CHF 3,7 bn	25 675 CHF 3,3 bn	30 399 CHF 2,8 bn

1970

Ciba-Geigy

- Pharmaceuticals
- Plastics and additives
- Dyes and chemicals
- Other businesses
- Electronic equipment (sold)
- Ilford (sold)
- Airwick (sold)

Sandoz:

- Construction chemicals (MasterBuilders) (sold)
- Wasa (sold)
- Infant nutrition (Gerber)
- Chemicals → **Clariant**

Clariant: Specialty chemicals

1996

NOVARTIS

- Pharmaceuticals
- Generics
- Consumer Health

Plastics and additives
Dyes and chemicals → **Ciba SC**

Ciba SC: Specialty chemicals

1999

Agribusiness → **Syngenta**

Syngenta: Acquired agribusiness of AstraZeneca

2005

	Syngenta	Novartis	Ciba SC	Clariant
Staff Sales	19 337 CHF 10,5 bn	90 924 CHF 40 bn	19 105 CHF 7,4 bn	23 383 CHF 8,5 bn (2004)
	Agribusiness	Pharma Sandoz (Generics) Consumer Health	Specialty chemicals	Specialty chemicals

NOVARTIS